MANAGEMENT Courses

MGMT 325. Contemporary Organizations and Management. 3 Credits.
The fundamentals of the managerial process (planning, organizing, leading
and controlling) are considered in the context of 21st century organizations.
Topics are almost evenly split between macro and micro perspectives.
Prerequisites: A declared major in the University or an intended major in the
Strome College of Business or permission of the Dean's Office of the Strome
College, AND Junior Standing.

MGMT 327. Business Communication. 3 Credits.
This course is an introduction to the importance and centrality of
communication in business. Students will learn the application of business
communication principles by working both individually and collaboratively
on communicating through effective business documents, presentations,
professional written and oral correspondence, and use of digital media.
Attention will be given to both interpersonal and group audiences, as well as
formal and informal delivery. Prerequisite: MGMT 325.

MGMT 330. Organizational Behavior. 3 Credits.
This class examines theories and concepts pertaining to people at work.
Topics include personality differences, motivation principles, high-
performing work teams, and leadership development. Prerequisite: Junior
standing. Pre- or corequisite: MGMT 325.

MGMT 340. Human Resources Management. 3 Credits.
This class examines all issues pertaining to managing people in an
organization. Topics include strategic planning for Human Resources,
recruitment and selection systems, performance evaluation and development
programs, Equal Employment Opportunity, and diversity management.
Prerequisites: MGMT 325. Pre- or corequisite: MGMT 330.

MGMT 350. Employee Relations Problems and Practices. 3 Credits.
Examines personnel topics such as absenteeism, substance abuse, theft,
gambling and counseling problem employees. Policies and practices used
by organizations to anticipate and resolve these problems are explored
and evaluated. Prerequisite: junior standing, and a declared major in the
University or permission of the Dean's Office.

MGMT 360. Labor Management Relations. 3 Credits.
A contextual study of the trade union movement and its development,
structure and processes. Emphasizes the impact of union organization
on management practice and effectiveness in both private and public sector
organizations. Prerequisites: MGMT 340, and a declared major in the
University or permission of the Dean's Office.

MGMT 361. International Business Operations. 3 Credits.
An examination of the environment of multinational business, foreign trade,
and the operation of multinational enterprises. Management, marketing,
accounting, and financial problems unique to enterprises operating in
varying economic, cultural, and political legal environments are investigated.
This course includes a CAP experience. International business majors may
not take MGMT 361 for credit. Prerequisites: FIN 323, MKTG 311 and
MGMT 325, and a declared major in the University or permission of the
Dean's Office.

MGMT 367. Cooperative Education. 1-6 Credits.
May be repeated for credit. Available for pass/fail grading only. Student
participation for credit based on the academic relevance of the work
experience, criteria, and evaluative procedures as formally determined by the
department and Career Development Services prior to the semester in which
the work experience is to take place. Prerequisites: MGMT 325 and approval
by the department and Career Development Services, in accordance with the
policy for granting credit for cooperative education programs, and a declared
major in the University or permission of the Dean's Office.

MGMT 368. Management Internship. 1-3 Credits.
Approval for enrollment and allowable credits is determined by the
department and the Career Development Services in the semester prior
to enrollment. Available for pass/fail grading only. (qualifies as a CAP
experience) Prerequisites: MGMT 325, and a declared major in the
University or permission of the Dean's Office.

MGMT 369. Management Practicum. 1-3 Credits.
Approval for enrollment is determined by the Management CAP advisor
and the Career Development Services in the semester prior to enrollment.
Student will participate in a relevant work setting. (qualifies as a CAP
experience) Prerequisites: MGMT 325, and a declared major in the
University or permission of the Dean's Office; transfer students must have
completed one semester at Old Dominion University.

MGMT 417/517. Employment Law. 3 Credits.
An analysis of how the federal and state governments may regulate the
employer-employee relationship. Topics include labor relations law, equal
employment opportunity law, other current statutory employment law
and common law employment issues. Prerequisite: junior standing and
MGMT 325 or MGMT 602, and a declared major in the University or
permission of the Dean's Office.

MGMT 418. Advanced Human Resources Management: Contemporary
Issues. 3 Credits.
An in-depth analysis of current issues and concerns within human resources
management. The course will focus on specific issues and problems
associated with the law and equal employment opportunity, employee
selection, training and development, performance management/appraisal,
and compensation. Methods of instruction include cases, exercises and PC
applications. Prerequisites: junior standing and MGMT 325 and MGMT 340,
and a declared major in the University or permission of the Dean's Office.

MGMT 420. Business Development. 3 Credits.
Course focuses on assessing the strategies, tactics, dilemmas, processes and
solutions associated with developing a new business. Emphasis is devoted
to how new ventures should raise rates (sales, prices, productivity), decrease
costs, promote and execute while pursuing innovation. The course explores
a wide variety of actual small business case studies to illuminate the critical
strategic, operational and behavioral considerations necessary to build a
successful enterprise, including rollouts (duplicating a business model in
multiple locations), rollups (acquiring similar businesses to accelerate
growth), and franchises. Prerequisites: MGMT 325 and ACCT 201.

MGMT 424. Technology and Innovation Management. 3 Credits.
This course focuses on three core elements of managing innovation and
technology in small and large organizations. First, it teaches in-depth
analysis of how innovations can transform companies and industries,
including who gains and loses from such developments. Second, it
explains how organizations can organize to create innovations internally
and externally, and how they can take advantage of opportunities while
mitigating threats in technology and innovation development. Third,
it discusses how firms benefit and prosper by using various methods
of commercialization and protecting new technologies and innovation.
Prerequisites: MGMT 325.

MGMT 426. Entrepreneurship: New Ventures Creation. 3 Credits.
A study of the essential elements leading to entrepreneurial and
intrapreneurial success with emphasis on the creation, structure and
management of new ventures. A recommended elective for business
students. Prerequisites: MGMT 325, MKTG 311, and ACCT 201, and
a declared major in the University or permission of the Dean's Office.

MGMT 427. Business and Society. 3 Credits.
An examination of the relationship between business (usually the individual
firm, but occasionally a group of firms in an industry or a set of headline-
makers in different industries) and society (an individual, group of people,
the general public, or government entity representing the interests of this
individual or group or the public). Emphasizes stakeholders and ethics.
The course material is both philosophical and practical for executives and
informative and practical for citizens. Prerequisites: MGMT 325, 3 hours
of ACCT and 3 hours of ECON, and a declared major in the University or
permission of the Dean's Office.

MGMT 430. Compensation Management. 3 Credits.
This class examines issues pertaining to developing, evaluating, and re-
designing an organization's direct and indirect compensation systems. Topics
include pay structure, incentive plans, benefit programs, and special cases
such as executive compensation. Prerequisites: Senior standing, MGMT 325,
a C- or higher in MGMT 340, and a declared major in the University or
permission of the Dean's Office.
MGMT 440. Human Resource Staffing Strategies. 3 Credits.
This course examines both research and practice regarding the strategic recruitment, selection, and development of top talent in organizations. Discussion topics include understanding and planning for talent needs, use of current recruitment methods and selection techniques, development of both internal and external talent pools, and the influences of external and internal changes due to competitive business environments and job design/redesign initiatives. The strategic and legal context of employment decision making is emphasized. Prerequisites: MGMT 325, MGMT 330, and MGMT 340.

MGMT 450. Performance Measurement and Management. 3 Credits.
The role of performance management (PM) systems (performance measurement, appraisal, and development) is critical to organizational and worker success. This course focuses on how an effective PM system created in alignment with an organization’s strategy, mission, values, and product or services, can attract, develop, and retain top-performers. We will discuss how PM systems are tied to reward systems and will examine the legal regulations to which an organization must adhere. Topics include performance appraisals, coaching, feedback, reward systems, and related management activities. Prerequisites: MGMT 325, MGMT 330, and MGMT 340.

MGMT 452/552. Negotiations and Change Management. 3 Credits.
This course focuses on negotiations and change. Students will develop analytical, interpersonal, and communication skills, with an emphasis placed on experiential learning through case studies, role playing, and simulations. Prerequisite: MGMT 325 or permission of the Dean's Office.

MGMT 462. Comparative International Management. 3 Credits.
The course examines organizational structure and functioning from cross-cultural and cross-national perspectives. Compares how management practices differ from one society to another. Comparisons are made between the U.S., Western Europe, Japan, the USSR, China, and the Third World nations. Prerequisites: senior standing and MGMT 325, and a declared major in the University or permission of the Dean's Office.

MGMT 463/563. Management Seminar Abroad. 3 Credits.
A study tour abroad under the direction of a faculty member including on-site visits and management lectures designed to provide insight into differences in management practices in foreign countries. Offered summers only and when available. Prerequisite: permission of the chief departmental advisor, and a declared major in the University or permission of the Dean's Office.

MGMT 485W. Business Policy and Strategy. 3 Credits.
Strategic management addresses the concerns of the high level executive or general manager, who must use a perspective that is qualitatively different from that of the lower-level functional manager or operations manager. Strategic decisions cut across functional lines. Whereas other courses focus on competency at a functional level (Are we doing things right?); this course deals with the overall effectiveness of the total organization (Are we doing the right things?). This is a writing intensive course. Prerequisites: A grade of C or better in ENGL 211C or ENGL 221C or ENGL 231C; senior standing, FIN 323, MGMT 325, MKTG 311, and a declared major in the University or permission of the Dean's Office.

MGMT 490. Management Consulting. 3 Credits.
An exploration of the consulting industry and its role in driving improvements across various types of organizations. Students will learn problem-solving frameworks used to direct decision making as well as real-world communication and project management skills. Prerequisites: MGMT 325, Pre- or corequisite: MGMT 485W.

MGMT 495/595. Selected Topics in Management. 3 Credits.
Designed to provide advanced students in management an opportunity to study administration in highly specialized areas under the guidance of a faculty member. Prerequisite: permission of the chief departmental advisor/graduate program director.

MGMT 497. Independent Study in Management. 3 Credits.
Designed to provide advanced students in management an opportunity for independent study of selected areas under the guidance of a faculty member. Prerequisite: permission of the chief departmental advisor, and a declared major in the University or permission of the Dean's Office.

MGMT 517. Employment Law. 3 Credits.
An analysis of how the federal and state governments may regulate the employer-employee relationship. Topics include labor relations law, equal employment opportunity law, other current statutory employment law and common law employment issues.

MGMT 552. Negotiations and Change Management. 3 Credits.
This course focuses on negotiations and change. Students will develop analytical, interpersonal, and communication skills, with an emphasis placed on experiential learning through case studies, role playing, and simulations.

MGMT 563. Management Seminar Abroad. 3 Credits.
A study tour abroad under the direction of a faculty member including on-site visits and management lectures designed to provide insight into differences in management practices in foreign countries. Offered summers only and when available. Prerequisite: permission of the chief departmental advisor.

MGMT 595. Topics. 3 Credits.

MGMT 599. Selected Topics in Human Resources. 3 Credits.

MGMT 602. Organizational Management. 3 Credits.
Examine issues and principles in the management of individuals, groups, and organizations. Topics include motivation and reward systems, group dynamics and team building organization design and change.

MGMT 605. Leadership Dynamics. 2 Credits.
This course focuses on providing students with the foundations of leadership by reviewing past leadership research and integrating this into their own understanding of what makes one an effective leader. Contemporary concepts of leadership, including the role of culture and gender, will also be presented. The course will utilize self-assessments, case analysis, and leadership-related readings that will require students to think critically about what leaders do and how their own strengths and limitations influence their personal leadership development. Prerequisites: Admission to the MBA Program, MBA 600, MBA 601, MBA 602, MBA 603, and MBA 604.

MGMT 612. Managing in Contemporary Organizations. 2 Credits.
This course provides a critical analysis of organizational theories used to understand and predict employee attitudes and behaviors. Implications, in terms of applying theories to address management issues and optimize human resource practices, are evaluated. Topics include job satisfaction, motivation, stress, and decision making. Prerequisites: Admission to the MBA Program, MBA 600, MBA 601, MBA 602, MBA 603, and MBA 604.

MGMT 618. Issues in Human Resource Management. 3 Credits.
An analysis and evaluation of current human resource practices and problems. Examines topics such as human resource planning, selection, development, and compensation.

MGMT 621. Strategic Management. 4 Credits.
This course introduces students to the discipline of strategic management and discusses concepts/theories/frameworks that are used in the formulation and implementation of strategies. Additionally, students discuss cases, simulation and examples that describe the strategic issues confronting organizations and how they successfully (or unsuccessfully) resolved them. The course should help students develop a disciplined, rigorous, and comprehensive approach to analyzing firm environment and resources and formulating and implementing strategy. In addition, the course should help students understand the challenges and common pitfalls involved in strategy formulation and implementation. Prerequisites: Admission to the MBA Program and completion of 20 hours of core credit hours of the MBA curriculum.

MGMT 630. Motivation and Leadership. 3 Credits.
This course addresses how managers and organizations can enhance employee productivity and job satisfaction in a competitive global environment. Both the theories and practices of motivation and leadership will be examined.

MGMT 668. Management Internship. 1-3 Credits.
This course is a practicum in management, applying theories, concepts, and management techniques in a business setting. Prerequisites: Graduate standing and permission of the department chair.
MGMT 695. Selected Topics in Management. 1-3 Credits.
Study designed for students who have one or more of the required courses waived, or for students desiring additional work in an area of particular interest in management. Prerequisite: permission of the department chair and the graduate program director.

MGMT 721. International Strategic Management. 3 Credits.
This course deals with various strategic options available to businesses operating in an international environment. It explores the literature and case materials on multinational companies and the theories and concepts relevant to the analysis of international strategic decisions. Prerequisite: Permission of the instructor.

MGMT 750. Business Policy and Strategy. 3 Credits.
A capstone integrative course on strategy formulation and implementation. Prerequisite: permission of the graduate program director.

MGMT 821. International Strategic Management. 3 Credits.
This course deals with various strategic options available to businesses operating in an international environment. It explores the literature and case materials on multinational companies and the theories and concepts relevant to the analysis of international strategic decisions. Prerequisite: Permission of the instructor.

MGMT 830. Strategic Human Resource Management. 3 Credits.
The course examines strategic issues in human resource management. The course will examine how strategies and policies in areas such as recruitment, selection, training, career development, performance management and international human resource management influence firm performance. Other topics of current research may also be included.

MGMT 835. Organization Theory. 3 Credits.
This course examines theories and empirical research on organizations and their environment. Topics would include organization design, structure, decision making, change and adaptation. Other topics of current research may also be included.

MGMT 838. Strategic Entrepreneurship Seminar. 3 Credits.
This doctoral seminar will expose students to the theory and research behind new business creation and corporate entrepreneurship and it will prepare students to do rigorous and relevant research in this particular topic. Prerequisites: MGMT 835.

MGMT 840. Strategy Classics. 3 Credits.
This course covers the classic texts and papers in the field of strategic management. This course will also include a discussion of the great debates within the field.

MGMT 842. Strategy Process Research. 3 Credits.
This research course focuses on how strategy formation processes influence a firm's performance. Topics emanating from sociological perspectives are emphasized, such as strategic goal formation, environmental scanning, strategic decision making, and strategic implementation. Antecedents to the strategy formation process and environmental analysis are also considered. As this stream matures, new topics are introduced. Prerequisites: MGMT 835 and MGMT 840 or departmental approval.

MGMT 845. Strategy Content Research. 3 Credits.
This research course focuses on how realized strategies influence a firm's performance. Topics emanating from economic perspectives are emphasized, such as business and corporate-level strategies, competitive dynamics, and strategic groups. Antecedents to realized strategies and environmental analysis are also considered. As this stream of research matures, new topics are introduced. Prerequisites: MGMT 835 and MGMT 840 or departmental approval.

MGMT 890. Advanced Topics in Strategy. 3 Credits.
This course critically evaluates the classical debates and viewpoints within strategic management research. In addition the course would cover the emerging theoretical and methodological areas in strategic management research. Finally, the course would review in depth the research on contemporary issues in strategy. The objective of the course is to enable students to become independent scholars in the area of strategic management. Prerequisites: MGMT 840 and MGMT 842.

MGMT 891. Strategic Entrepreneurship Seminar. 3 Credits.
This doctoral seminar will expose students to the theory and research behind strategic entrepreneurship and prepare them to do rigorous and relevant research in this field of study. Prerequisite: MGMT 835.

MGMT 896. Selected Topics in Management. 1-3 Credits.
Advanced study in selected topics in management planning, strategy and policy under the direction of one or more faculty in the Management Department. Prerequisite: MGMT 840.

MGMT 899. Dissertation. 1-9 Credits.
Ph.D.-level research and writing of dissertation.

MGMT 998. Master's Graduate Credit. 1 Credit.
This course is a pass/fail course for master's students in their final semester. It may be taken to fulfill the registration requirement necessary for graduation. All master's students are required to be registered for at least one graduate credit hour in the semester of their graduation.